

Supporting Human Capital Development in Meghalaya

May 2015

Agenda



Human capital development is an urgent priority for GOM

While the Government of Meghalaya (GOM) has been focusing on up**grading infrastructure development and incentivizing private investment,** it is constrained by the state's human capital profile

The 12th Five year Plan of Meghalaya, 2012–2017, notes that education and skills development will be the **cornerstone of development** as these enhance people's productivity and employability

More than half (56%) of Meghalaya's population under 25 years, enabling higher employability of the youth has become an urgent priority

Meghalaya's youth find it difficult

- to make the transition from primary to secondary or tertiary sector jobs
- to compete for formal employment, especially outside the state

The SHCDM project aims to improve the level of employability in the state- through better quality of education and vocational training



Project Objective 1:

Improve the quality and delivery of State's secondary and higher secondary education by way of improved infrastructure, upskilling of teachers and improved learning methods

At the end of 5 years...

117 schools upgraded

Enrollment capacity up by 3200 in 40 schools in XI & XII class

2 TTCs/ BTCs upgraded to National standards

3500 teachers trained

60,000 youth (17 to 35 yrs) trained

ITIs equipment and Infra up-graded

20k people made aware on TVET in 11 districts

Project Objective 2:

Enhance the employability of youth by focusing on skill development programs-enhanced vocational and technical training



Three Project Implementation Units (PIU1, PIU2 and PIU3) have been established to drive specific agendas and 11 DPCUs will support implementation

Project Steering Committee

Head: Chief Secretary, GOM



Project Management Unit

Project Director: Additional Chief Secretary, DOF Deputy Project Director: Principal Secretary, DOF

Focus of today's discussion



PIU1

Department of Education, GOM

Head: Principal Secretary,

Improve the quality and delivery of State's secondary and higher secondary education



MSSDS

Head: Chief Executive Officer, MSSDS

Enhance the employability of youth by focusing on skill development programs



Department of Labor, GOM

Head: Principal Secretary, Labor

Enhance the capacity and responsiveness of Technical Education

DPCUs (One each in the 11 districts)

Heads: District Magistrates of 11 districts

Multiple consultants have been brought on-board to support implementation and bring expertise

Entity / Role	Key Deliverables
LEA International Design and Supervision Consultant	 Condition assessment and designs of the schools Integrate green technology and environment friendly material where feasible / water harvesting Ensuring quality of construction and retrofitting
British Council Capacity Building Technical Assistance	 Needs assessment for Teachers Training; Ensuring quality content and delivery for teachers training Capacity building for GOM and technical assistance for all aspects of the project
Aide-et-Action Awareness and Mobilization Consultant	 Social mobilization campaign to create awareness about the need for secondary and higher secondary education and vocational training in the state
NILERD Skill Gap Analysis and M&E Consultant	 Conduct district wise skill gap analysis and tracer studies Monitoring and evaluation for the next five years
Accenture Project Management Consultant	 Overall coordination and project management Financial management, accounts management and procurement support Quality Control and Performance Monitoring Gender Action Plan, Social and environmental safeguards

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Meghalaya State Skill Development Society (MSSDS) is the Project Implementation Unit 2 under this initiative



MSSDS was established in **December 2011** under the provisions of the Meghalaya Societies Registration Act, 1983, with the authority to receive funds from the government (central and state), and financial institutions, and to spend it for fulfilling the mandate of the skill development in the state



The Governing Council (GC) of MSSDS is headed by the Chief Minister (Chairman), and the Executive Council is headed by the Chief Secretary.



Through Supporting Human Capital Development project, MSSDS is targeting to provide vocational training to **60,000 youths** in Meghalaya by engaging with third party (private and public) training agencies in chosen industries and sectors.



This program will be implemented across all 11 districts of the state - quality and timelines will be monitored and evaluated by MSSDS.

MSSDS will be taking a phased approach to implement the project

Phase	Target Participants	Sector Focus	Employability Focus
Phase I	10,000	Current understanding and consultations	Placement-linked
Phase II	15,000	Based on current MSSDS understanding	Self-employment
Phase III	35,000	Sectors specified as per skill-gap study	80% students for wage employment

Based on the past experience, some of the key sectors identified for phase I are:



Methodology of Selection for Skill Training Provider

Request for Expression of Interest

- Each **procurement package** will define the **menu of trades** for which vocational skills training has to be provided across the 11 districts of Meghalaya.
- The number of youth to be trained, the placement targets, the time frame, the broad technical requirements for the training and past experience of the STP in terms of conducting similar training programs, and other deliverables will be specified in the request for expression of interest (REOI).

Request for Proposal

- All STPs with good track record of conducting similar skills training programs, as
 specified in the REOI, will be short-listed, and issued the standard Request for
 Proposals (SRFPs).
- The SRFP will include a **detailed Terms of Reference** with respect to the **trades in which training has to be imparted**, key deliverables in terms of employment outcomes, and the specific districts.
- It will also specify the minimum budget envelope based on the benchmark costs followed by national and state level government training programs

To formalize the design principles for phase II of Skills Challenge Fund (focused on self-employment), a workshop was organized by SIRD and MIE

Workshop Objective	Promoting Entrepreneurship in Meghalaya: A way forward
Key Sessions	 Cluster Development – Concept and potential for adoption in Meghalaya (Dr. Manoj Mishra, EDI, Ahmedabad) Key considerations for Entrepreneurship Development in Meghalaya – IDFC Perspective (Mr. Ashok Madhukar Principal Adviser IDFC) Entrepreneurship Development: The MIE experience (Shri B. Sohlyia, MIE, Shillong) Sectoral opportunities and challenges in promoting entrepreneurship in Meghalaya (Fisheries Department, Sericulture and Weaving Department, Industries and Animal Husbandry Department)

Following key takeaways have been identified as the design principles for our solution approach [1 of 2]



Meghalaya is a unique state due to the *availability of natural resources* and geographic location. Due to *strong community structure* and support there is *very little distress migration* out of the state

For any skill development program to be successful – it has to be rooted in the *state's ground reality and context*





To promote self-employment in the state, it is imperative that opportunities that are linked to state's *natural resources and traditional arts* should be identified

Most of the placement linked programs **lead to people having to leave the state for employment** due to low industrialization which might impact success of any such program



Following key takeaways have been identified as the design principles for our solution approach [1 of 2]



By way of *cluster development*, tie-ups (NIFT, Corporates etc.) and other hard/ soft interventions these traditional sectors can be revitalized and new sectors can be developed

Department of fisheries, animal husbandry, weaving and industries can be explored to identify these opportunities in the state





In order to promote self-employment linked programs, identified agency (Govt./ private) needs to have *insights into culture, societal norms, village community structure* of Meghalaya. Any such skill development agency also needs to have a network that allows them to reach remotest areas within the state.

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Next Steps

Release the EOI for Phase I of skill training for 5000 youth

Onboard providers and begin training

Complete the procurement process for phase I and award the contract

Questions



